

Chris Fewtrell (1979-1982)



My first memories of HSMC are from the mid-1970s when, as the Administrator of Bristol Royal Infirmary, I was a member of the Standing Committee on Management Education and Training (SCMET - the DOH body which funded NHS management training organisations). [Derek Williams \(/schools/social-policy/departments/health-services-management-centre/events/fortieth-celebrations/williams-derek.aspx\)](/schools/social-policy/departments/health-services-management-centre/events/fortieth-celebrations/williams-derek.aspx), the founding Director of HSMC, was also a member.

In 1978 I attended the multi-disciplinary Senior Management Development Course at HSMC, picking up stimulating ideas from the likes of Penny Mullen, [Mike Drummond \(/schools/social-policy/departments/health-services-management-centre/events/fortieth-celebrations/drummond-michael.aspx\)](/schools/social-policy/departments/health-services-management-centre/events/fortieth-celebrations/drummond-michael.aspx) (watching WBA) and [John Yates \(/schools/social-policy/departments/health-services-management-centre/events/fortieth-celebrations/yates-john.aspx\)](/schools/social-policy/departments/health-services-management-centre/events/fortieth-celebrations/yates-john.aspx) (my squash partner). During that time, Colin Hayton had become the first young administrator from the NHS to be seconded to HSMC to bridge the academic and practical. I was recruited to succeed him in 1979. I then spent a very happy two and a half years at HSMC as Research Fellow, running courses and modules of the National Administrative Training Scheme, teaching and undertaking a Masters Degree in Organisational Theory, including a thesis on the origins of industrial unrest in the NHS.

In 1982 I represented HSMC with Don White and Keith Young (then Area Medical Officer for Warwickshire), running a management course at the All India Institute of Medical Sciences in New Delhi for Medical Superintendents from all over India.

Thanks at least in part to my experiences at HSMC, there were successive promotions in NHS management, finishing up in North Derbyshire, firstly as a Unit General Manager and then as Chief Executive of the Health Authority.

After early retirement, I have continued to work on consultancy and research projects, mostly funded by the DOH, initially through Sheffield University. Then, returning full circle, I became a Senior Associate at HSMC in 2004 and have continued to contribute to projects, latterly as part of Martin Powell's research team.