

# LES Fellowships Cohort

## Session 2

### Pathways to Impact

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# The Impact Agenda

Knowledge Exchange and Impact - RCUK - Windows Internet Explorer

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**Knowledge Exchange and Impact**

Impact is the demonstrable contribution that excellent research makes to society and the economy. Impact embraces all the extremely diverse ways in which research-related knowledge and skills benefit individual, organisations and nations by:

- fostering global economic performance, and specifically the economic competitiveness of the United Kingdom;
- increasing the effectiveness of public services and policy;
- enhancing quality of life, health and creative output.

Impact has always been at the core of RCUK. By working with a wide range of partners in the private, public and third sectors, we have the ability to leverage both the resources and expertise to enable us to fund excellent research which benefits both society and the economy.

We acknowledge that knowledge exchange encompasses complex and diverse activities which can deliver impact over varying timescales. The Research Councils are committed to continuing to work together to proactively provide a wide variety of accessible and flexible support mechanisms to generate economic and societal benefits from the excellent research, people and facilities they fund.

RCUK's impact strategy was launched in March 2010 and will ensure that we build on our past successes and maximise and celebrate the impact generated from the research, people and facilities that we fund. The strategy also builds upon the Excellence with Impact: Framework for the Future and complements RCUK's other interrelated strategies for International, Public Engagement with Research and Research Careers and Diversity.

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**Related Links**

- Excellence with Impact Framework
- TSB
- BIS

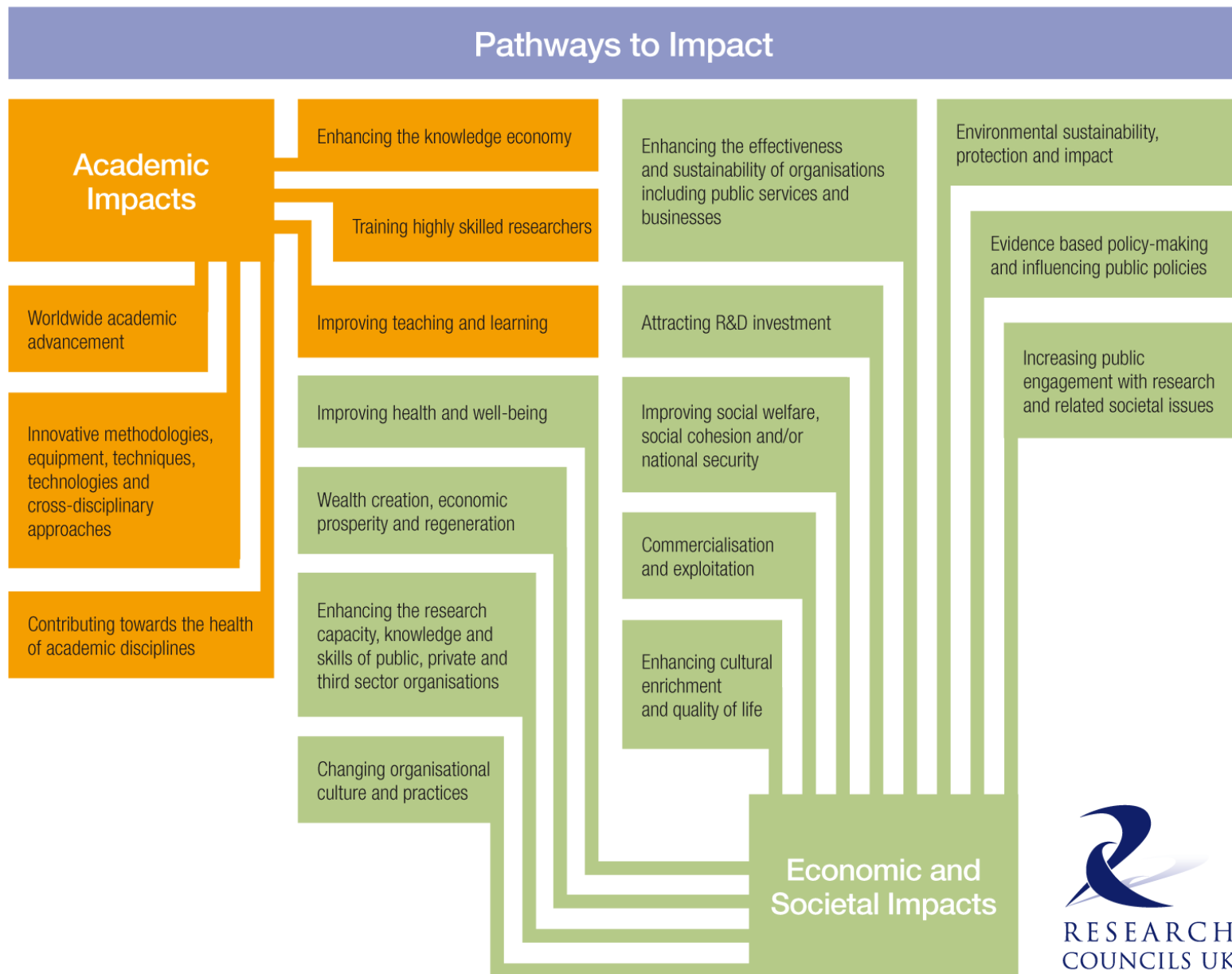
**Research Council Knowledge Exchange and Impact Pages**

- AHRC
- BBSRC
- EPSRC
- ESRC
- MRC
- NERC
- STFC

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# What is Impact?



# Reviewers form

- You should comment specifically on the Pathways to Impact, giving consideration to the following:
- 
- Have the key areas where impact should be explored by the researchers during the course of the grant been clearly identified?
- Have clear, realistic and appropriate objectives been given?
- Are the proposed activities appropriate to the research, are both routine and novel ways of engaging end-users proposed and are the activities likely to generate very significant potential for impact.
- Has the management of the impact activities been well thought out?
- Has the ability to achieve the impact objectives clearly evident?

# Where in the proposal is Impact covered?

## **Academic beneficiaries**

- Should cover potential academic impact and pathways towards realising that.

## **Impact Summary**

- Should cover potential economic and societal impact and seek to answer two questions:
  - Who might benefit from this research?
  - How might they benefit from this research?

## **Pathways to Impact**

- What will be done to ensure that potential beneficiaries have the opportunity to engage with this research?

# What is the difference...?

.....between the summaries and the “pathways to impact?”

The **summaries** may well appear in the public domain

- non-technical language
- focus on beneficiaries and how they will be impacted

The “**pathways to impact**” expands on the information in the summaries and describes mechanisms of engagement

# Pathways to Impact

- 2 page (max) attachment
- Addresses:
  - Who will benefit from this research?
  - How will they benefit from this research?
  - **What will be done to ensure that they have the opportunity to benefit from this research?**
- Need to consider:
  - Track record.
  - Costs & timescales (cross reference to JoR)
  - Management (for larger projects, cross reference to management plan).

# What activities?

- Secondments of research or user community staff .
- Events aimed at a target audience.
- Workshops to provide training or information dissemination.
- Steering or liaison committees/boards.
- Publications & publicity materials summarising main outcomes in a way that beneficiaries will be able to understand & use.
- Websites & interactive media.
- Public engagement activities – contact Caroline Gillet



# What resources can be requested

- Investigator time allocated to impact activities for the project
- Specific training e.g. for RAs
- Employment of specialist staff
- Marketing assessments
- Workshops, seminars and networking events
- Publicity/dissemination
- **Exclusions:**
  - Patent and other IP costs
  - TTOs

# Characteristics of a poor Pathways to Impact

- Vagueness, lack of specificity and clear deliverables.
- Activities are not project specific.
- Too much focus on track record
- Lack of consideration of broader beneficiaries/impacts/mechanisms
- Activities narrowly focused, end focused, and purely for dissemination purposes
- Lack of consideration of resource requirements

# Characteristics of a strong Ptl

- Inclusion of specific details
- Good consideration of the relevant beneficiaries and user needs
- Clear mechanism and plan for engagement
- Involvement of “users” from the outset.
- Briefly note track record in the context of the specific research project.
- Demonstrate clear commitment for realising impacts.
- Fully resourced

# People

- Who will gain new technical skills during the project?
  - RAs
  - PhDs
- To whom would these skills be useful?
  - Industry (which?)
  - Government/policy/NGOs (ditto)
  - Academia
- What evidence do you have that these skills are in short supply?
  - Government or industry body reports
  - Project partner statements of support
  - Conversations with end users

# Collaboration

- **How will collaborations & partnerships within the proposed project or research be managed?**
- Roles & responsibilities of all parties in relation to impact.
- Nature of the relationships – e.g. established or newly formed.
- Nature, value & significance of any contributions to the proposed project.
- Details of any formal collaboration agreements or future plans for collaboration agreements.

# Communication and Engagement

- How have beneficiaries been engaged to date, & how will they be engaged moving forward?
- How will the work build on existing or create new links?
- Outline plans to work with intermediary organisations or networks.
- What activities will be undertaken to ensure good engagement & communication?

# Exploitation/application

- **Identify the mechanisms in place for potential exploitation, both commercially & non-commercially.**
  - Are there specific partnership, collaborative or exploitation agreements in place?
  - How will the potential impacts be identified?
  - What structure & mechanisms can you put in place to exploit & protect the outputs from the research, during & at the end of the grant lifecycle?

# Capability

- Who is likely to be undertaking the impact activities?
  - PI or Co-I(s).
  - PhD students & post-doctoral researchers.
  - Specialised staff employed to undertake communication & exploitation activities.
  - Technical experts to write publications, web pages & user-friendly interfaces.
- What previous & relevant experience do they have in achieving successful knowledge exchange & impact?
- How will they acquire the skills?



# Sources of information

- RCUK:  
<http://impacts.rcuk.ac.uk/content/guidance.htm>
- BBSRC Guidance for Applicants:  
<http://www.bbsrc.ac.uk/funding/apply/funding-impact-index.aspx>
- NERC Guidance for Applicants:  
<http://www.nerc.ac.uk/funding/application/pathwaystoimpact.asp>
- EPSRC Guidance for Applicants:  
<https://www.epsrc.ac.uk/funding/howtoapply/preparing/impactguidance/>

# Questions?