# R. Andrew NICKSON

Andrew Nickson is Honorary Reader in Public Management and Latin American Development at the International Development Department (IDD), The University of Birmingham, England. He has extensive worldwide experience of teaching, research and consultancy on public administration reform, local governance, decentralisation, and the regulation of privatised public utilities. He had long-term attachment to the Ministry of Economic Planning, Sierra Leone (1974-76) and from 1979-89 was lecturer and Graduate Admissions Officer (1986-89), at the IDD. He was advisor to the Nepal Administrative Staff College (1990-91). From 1992-98 directed a European Union regional training program for senior public administrators in Latin America and from 1999-2000 he directed a European Union Project for State Reform in Paraguay. His most recent research has focussed on private sector participation in urban water supply, decentralisation and poverty reduction, and the role of local governance in peace-building and sustainable development. He has been Associate Expert in Governance, UNDP Regional Service Centre for Latin America and the Caribbean (RSCLAC), Panama and consultant to the Commonwealth Secretariat. He is External Trainer for the Peace and Security Division, United Nations Service Staff College (UNSSC), Turin, Italy, involving the delivery of face-to-face and distance learning courses. He teaches Economics for Development Practitioners on the Masters Programmes of the IDD as well as Local Governance and Peacebuilding on a Masters programme, Sustaining Peace: From Theory to Practice, run jointly by the University of Turin and UNSSC. He is a regular writer for the Economist Intelligence Unit, Oxford Analytica and IHS Markit.

His specialisms include:

Local governance and sustaining peace

Local government and decentralisation

Citizen participation in local government

Private sector participation in basic service provision

Local government in Latin America

Institutional reform of urban water supply

Political economy of Paraguay

**Consultancy and Academic Research Activities**

2018 Paraguay: Study of the management of Tekoporã, the Paraguayan Conditional Cash Transfer (CCT) programme (FAO, May/June)

2017,2018,2019 Paraguay: Politico- economic short analysis (PSA), Government of Germany

2013-2014 Wrote distance course “[Decentralized Governance and Peacebuilding](http://www.unssc.org/home/activities/decentralized-governance-and-peacebuilding-online)” for United Nations System Staff College and subsequently delivered the course as its tutor in April 2014, October 2014, April 2015, October 2015, April 2016, November 2016, March 2017(Liberia)|, June 2017, February 2018, November 2018, October 2019

2012

Peru, proposal for enhancing the technical assistance of United Nations

Development Programme in the regions and municipalities outside Lima, for

UNDP Regional Service Centre, Panama and UNDP-Peru (UNDP, February/March)

2011-12

Development of a survey and a set of indicators on Decentralisation and Local Democracy for United Cities and Local Governments (UCLG), Barcelona.

2011

Paraguay, evaluation of Indicators for Democratic Governance project, financed by Democratic Governance Thematic Trust Fund (DGTTF) for UNDP Regional Service Centre, Panama and Oslo Governance Centre (June)

2011

Colombia, Dominican Republic, El Salvador, leader of evaluation team of PROLOGO, local governance project managed by UNDP Regional Service Centre, Panama and financed by Regional Government of Valencia, Spain (February/March)

2010

El Salvador Workshop on Local government finance in Latin America

(United Cities and Local Governments) (February)

2009

Barcelona Workshop on charter committing governments to safeguarding local government autonomy, for consideration by Iberoamerican Summit of Heads of States (Comunidad Iberoamericana and Municipality of Barcelona)

2008

United Nations Governance Centre (Oslo), Quality ensure draft of the User’s Guide to Measuring Local Governance.

2008 European Commission (Brussels), member of six-person evaluation team for selecting bids under a €50m third phase (2009-2012) of URBAL-AL 111, a co-operation programme for promoting social cohesion through partnerships and exchange of experiences between municipal bodies in Europe and Latin America (July)

2007 United Cities and Local Governments (Barcelona), Contribution to Asia Pacific chapter in First Global Report on Decentralization and Local Democracy.

 2004/2005 Nicaragua: General Budget Support (OECD)

 2003/2004 Sierra Leone: Support for decentralisation process (DFID)

2002 Bolivia, aid donor co-ordination of reporting and monitoring systems (Development Advisory Committee, OECD) (June)

2001 European Commission (Brussels), member of High-Level Technical Committee of URB-AL, horizontal co-operation programme for municipal development between Europe and Latin America (EU)

 2000 Peru, Community management of schools, Ministry of Education (DFID)

 (October)

2000 Colombia and Argentina Municipal capacity-building for pro-poor private sector participation in urban water supply, Colombia and Argentina (GHK International) (July-August)

 2000 Mozambique Regulation of privatised public utilities, for Miistry of Planning, Mozambique (HIID, Harvard University)

 2000 Peru, Team member, Seminar of educational decentralization, for Ministry of Education (DFID) (October)

 1998 Bolivia, Project formulation for assistance to Ministry of Health in control of Tuberculosis and STDs (DFID)

 1997 Chile, Sector-wide approaches to health development: an assessment of current practices and opportunities (WHO)

 1995 Switzerland, Consultation on Organisational Reform in Latin American Ministries of Health (WHO) (June)

 1992 Chile, Advise on training requirements for reform of municipal financial administration (ODA) (December)

 1992 Paraguay, Evaluation of GTZ assistance to Municipal Development Institute (BMZ - German Ministry of Foreign Aid) (November)

1991 Venezuela, Peru and Mexico, Identification mission for Rio Group public administration training programme (European Commission).

 1989 Paraguay, Identification mission for Management Development Programme with special responsibility for financial management of local government (UNDP) (November)

 1989 Peru, economic impact evaluation of the country programme of Intermediate Technology Development Group (ODA).

 l988 Uganda, Economic and financial evaluation of Special Public Works Programme projects in Karamoja and Luwero, (UNDP/ILO).

 l988 Venezuela, Evaluation of local government administrative and financial training project (UNDP).

 l985 Peru, Socio-economic analysis as component of feasibility study for Salto Bajo hydro-electric project (Binnie and Partners).

 l983 Poland, Review of development studies teaching in Polish universities (British Council).

 l983 Nicaragua, Chaired review meeting of Latin American field and HQ staff (Oxfam).

 l98l Nigeria, Evaluation of local government administrative and financial training needs, Bauchi State, Nigeria (ODA).4

 l98l Malawi and Botswana, country assessment as part of global evaluation of British Volunteer Programme (ODA).

 l980 Sierra Leone, Financial analysis as component of feasibility study for coconut plantation project (Commonwealth Secretariat).

**Teaching Activities**

**Overseas Training**

**Training Workshop on *Acting Locally : Citizen participation for resilient institutions*, Course Director,** United Nations System Staff College (UNSSC), Nairobi, Kenya, 10-13 December 2019

**Training Workshop on *Acting Locally : Citizen participation for resilient institutions*, Course Director, UNDP Kenya, Kenya School of Government &** United Nations System Staff College (UNSSC), Nairobi, Kenya, 27-30 June 2016

**Training Workshop for Decentralised Governance and Peacebuilding, Course Director, Joint Programme for Decentralised Governance (JPLG), Somalia &** United Nations System Staff College (UNSSC), Addis Ababa, Ethiopia, 15-18 February 2016

**Training Workshop for Decentralised Governance and Peacebuilding, Course Director, UNDP Kenya, Kenya School of Government &** United Nations System Staff College (UNSSC), Nairobi, Kenya, 21-24 September 2015

**Training Workshop for Decentralized Governance: Community Based M&E and Citizen ParticipationCourse Director, UNICEF Somalia &** United Nations System Staff College (UNSSC), **Hergeisa, Somaliland,** 12-15 April 2015

**Training Workshop for Decentralised Governance and Peacebuilding, Course Director, UNICEF, Somalia &** United Nations System Staff College (UNSSC), Entebbe, Uganda, 8-11 September 2014

**Training Workshop for Decentralised Governance and Peacebuilding, Course Director, UNDP &** United Nations System Staff College (UNSSC), New York, 17-20 June 2014

**Training Workshop for Decentralised Governance and Peacebuilding, Course Director, United Nations Development Programme (UNDP), Pakistan and** United Nations System Staff College (UNSSC), Islamabad, Pakistan, 25-27 November 2013

**Training Workshop for Decentralised Governance and Conflict Prevention, and Peacebuilding, Course Director, UNICEF, Yemen and** United Nations System Staff College (UNSSC), Sana’a, Yemen, 3-6 November 2013

**Decentralized Governance, Conflict Prevention & Peacebuilding, Course Director, Inter**-agency course of the United Nations System Staff College (UNSSC), Turin, Italy, Turin, Italy, 5-8 March 2013

**Decentralised Governance, Conflict Prevention & Peacebuilding,** Consultant and Facilitator on Inter-agency course of the United Nations System Staff College (UNSSC), Turin, Italy, 26 - 29 November 2012

**Decentralized Governance, Conflict Prevention & Peacebuilding, Course Director, United Nations System Staff College & Chittagong Hill Tracts Development Facility, Dhaka, Bangladesh, 5 - 8 November 2012**

**Decentralised Governance, Conflict Prevention & Peacebuilding,** Consultant and Facilitator on Inter-agency course of the United Nations System Staff College (UNSSC), Turin, Italy, 23-26 April 2012

**Decentralised systems of management, finance,** module sessions on the First Course for Local Government Authorities, Kosovo Local Government Institute (KLGI) and Local Government Academcy (LGA), Pristina, Kosovo, 9-11 March 2012

**Youth participation for effective decentralisation and local governance**. Workshop for local government officers and members of National Youth Council, Banjul, Gambia, 7-9 February 2012

**Decentralised Governance and Conflict Prevention & Peacebuilding,** Consultant and Facilitator onInter-agency course of the United Nations System Staff College (UNSSC), Turin, Italy, 14-18 November 2011

**Decentralised Governance and Conflict Prevention & Peacebuilding,** Consultant and Facilitator onInter-agency course of the United Nations System Staff College (UNSSC), Turin, Italy, 22-26 November 2010

**Sequencing a decentralisation programme,** Director of workshop for senior officers, Government of Swaziland and Commonwealth Secretariat, Manzini, Swaziland, 27-29 January, 2010

**Project Design, Proposal Development and Project Management**, Director of workshop for Gambia Local Government Councillors, Government of The Gambia & Commonwealth Secretariat, Banjul, 26-28 October 2009

**The role of the local government councillor, with special reference to poverty reduction,** Directorof workshop attended by 107 of the 114 local government councillors of The Gambia, Government of The Gambia & Commonwealth Secretariat, Banjul, 23-25 February 2009

**Managing Change in local governance**, Workshop for senior officers, Government of The Gambia & Commonwealth Secretariat, Banjul, 7-9 April 2008

**The challenge of decentralization,** Workshop for senior officers, Government of Swaziland & Commonwealth Secretariat, Pigg’s Peak, 4-6 February 2008

**Water Sector Policy, Reform Strategy & PSP Evaluation**– Lead trainer in International Executive Water Programme, Urban Water Technology Center, University of Abertay, Dundee, Scotland, April 2006

**Training of Trainers, Local Government, Sierra Leone (March 2004)** – Director of World Bank training programme for 20 trainers who will train the incoming municipal staff and elected officers following local government elections on 22 May 2004.

**Management training workshop,** for senior officials of the Palestine education authority (United Nations Relief and Welfare Agency and British Council),Jordan (2002)

**Managing Change in a World of Uncertainty (September – November 2001) –** Director of United Nations Staff College (UNSC) training course for 15 senior staff of ten UN agencies (Geneva) and for 22 Russian government and NGO staff (Moscow)

**Previous overseas training**

**Programa Euro-latinoamericano de Formación en la Administración Pública (1992-97) -** Manager of EU-funded training programme for senior Latin American public administrators, including:

* Regional seminar-workshop on the role of public training institutions in strengthening regional and local government, Mexico City - Aguascalientes, Mexico (1997)
* Regional seminar-workshop on decentralisation at the sub-municipal level, Montevideo, Uruguay (1996)
* Regional seminar-workshop on central government -local government relations, La Paz - Cochabamba, Bolivia (1996)
* Regional seminar-workshop on measuring efficiency of municipal-run primary and secondary education systems, Santiago, Chile (1995)
* Regional seminar-worshop on decentralization of public health services from federal to state government level, Venezuela (1994)
* Regional seminar-workshop on the regulation of privatised water supply companies, Buenos Aires, Argentina (1993)
* Co-director, Management of Rural Development course, Northern Nigeria, in association with the Institute of Administration, Ahmadu Bello University, Zaria.(1989)

* Visiting lecturer in municipal finance, Jiao Tong University, Shanghai, Peoples' Republic of China (1988)

* Visiting lecturer in financial management, Instituto Nacional de Administración Pública (INAP), Zacatecas and Oaxaca, Mexico (1988).
* Co-director, Management of Rural Development Course, Tamil Nadu State, South India (1986)
* Visiting lecturer and consultant in financial analysis and project appraisal, Escuela Superior de Administración Pública (ESAN), Lima, Peru (1984)

* Co-director, Development Administrators Course, Juba, Southern Sudan (1980-82)

**Completed Doctoral Supervision**

Michiko Iwanami (Japan) - Water Supply Services in Jakarta: Does privately provided water make services available to the poor?

Chang Seob Han (South Korea) - An Institutional Analysis of Performance Management Systems (PMSs) of Executive Agencies (EAs): The Case of Korea

Manju Tuladhhar (Nepal) - Citizen voice and service provider accountability at the local level: a case study of community involvement in basic health services delivery in Nepal

Iker de Luisa (Mexico) Entrepreneurship in Mexico: the management of information in rural small-scale firms

**Postgraduate teaching**

2017/2018 - . Contributor (50%) to new module, Economics for Development Practiticoners (EDP).

2009- 2014. Convenor of module, Introduction to Economic Statistics (IES), and contributor to modules: Critical Approaches to Development (CAD); International Business Environment in Developing Countries, MBA in Strategy and Procurement Management

2002-2008: Director of the Masters in Governance and Development Management (MGDM) and convenor of modules: Governance for Development (GfD); Decentralised Governance and Management (DGM).

## Conference Presentations

*Reflexiones sobre el Local Autonomy Index en América Latina* (Reflections on the Local Autonomy Index for Latin America) Seminario Internacional sobre Autonomía Local en Iberoamérica, Facultad de Ciencias Económicas y de Administración (FCEA), Universidad de la República, Montevideo, 18 November 2019.

*La Investigación Municipal en la actualidad* (Local government research today), Primer Congreso Iberoamericano de Estudios Municipales, Fundación FINDEL, Buenos Aires, 11 November 2019.

*La Descentralización en el Paraguay a 27 años de la Reforma Constitucional* (Decentralization in Paraguay at 27 years after the constitutional reform), Congreso Nacional, Paraguay, 8 November 2019.

*El impacto de la Universidad en el nuevo desarrollo local* (The role of the university in local economic development) Catholic University of Asunción, 7 November 2019.

*The challenge of sustainable development in Paraguay,* ‘Paraguay Speaks’ Conference, London School of Economics (LSE) , 7 June 2019.

*Brazil and Paraguay: A Protectorate in the making?* Paper presented at a one-day conference “Brazil and Spanish America: Relationships and Comparisons”, Institute of Latin American Studies, School of Advanced Study, University of London, 1st March 2019

*La descentralización en América Latina: balance del proceso, nuevas tendencias, y retos para una reforma municipal en la region*. X Congreso de la Red de Investigadores en Gobiernos Locales Mexicanos, (IGLOM) El Colegio de México, Mexico City, 27-29 de noviembre de 2017

*Decentralisation and peacebuilding*. Engaging Conflict 2017 Summer School, Faculty of Law and Politics, University of Turin, Italy, 14 July 2017.

*Claves para el desarrollo del Paraguay*, Universidad Autónoma de Encarnación, 2 de junio de 2017.

*Desafíos del desarrollo económico del Paraguay,* Universidad Nacional de Concepción, Paraguay, 27 de mayo de 2017

*El gobierno local en Paraguay: un análisis comparativo a través de diez elementos*, Congreso de la Asociación de Juntas Municipales de Paraguay (Ajumpa), Encarnación, Paraguay, 2 March 2017.

Descentralização e Qualidade, uma equação possível?, 7th SIPPI (Seminario Internacional de Politicas Publicas Integradas), Cátedra Celso Daniel de Gestão de Cidades, Universidade Metodista de São Paulo, Brazil, 20-21 September 2016.

*Descentralización y gobernanza local: perspectivas para América Latina y el Caribe***.** Plenary session of the 2nd Latin American seminar on good practices in municipal management . CELADEL & Alcaldía de Panamá. Ciudad de Panama, 10 June 2015.

*El papel de la universidad en el desarrollo regional*,Universidad Nacional de Caaguazú, Coronel Oviedo, Paraguay, 27 March 2015.

*Reflexiones sobre la marcha de la descentralización en América Latina*, Plenary session of the Sixth Summit of Latin American Local Government Authorities, V1 Cumbre de Alcaldes, *Federación Latinoamericana de Ciudades, Municipios y Asociaciones de Gobiernos Locales*  (FLACMA), Santiago, Chile, 21 March 2012

*La experiencia municipal europea frente a la crisis financiera*, in the seminar seminario “Cómo construimos un mejor municipio para los ciudadanos”, Universidad Autónoma de Chile y Instituto Chileno de Estudios Municaples (ICHEM), Santiago, Chile, 19 March 2012

*The global financial crisis and local government*, delivered at the Encuentro de Mexicanistas conference to celebrate bicentenary if Mexican independence, sponsored by Government of Mexico and European Union, Antwerp, Belgium, 19-22 September 2010

*Claves para la óptima Gestión Pública Local: la experiencia del
Reino Unido,* Keynote speaker and advisor at international conference on local tax administration held by, *Sistema de Administración Tribut*aria (SAT), the autonomous municipal tax collection agency of the Municipality of Lima, Peru, 12 May 2010

The role of public-private partnerships in governance and development, delivered on speaking tour of Ecuador (Quito, Guayaquil and Cuenca) at invitation of British Council, 10-14 March 2008

*Local Governance in Latin America*, Paper presented at the Winelands Conference workshop, Stellenbosch University, South Africa, 19-21 April 2008.

*The recent experience of public administration reform in the United Kingdom: a critical assessment*, presented at International Colloquium on Approaches to the modernisation of public administration, Tunis, Tunisia , Ecole Nationale d’Administration in collaboration with the Friedrich Ebert Foundation, 11-12 December 2006

*Good governance in the United Kingdom – the case of the public administration system*, Ecole Nationale d’Administration, Tunis, Tunisia, 7 June 2006

[*Reforming the State in Paraguay*](http://www.cadep.org.py/ecoestado.html), presented at international conference Una mirada al Paraguay y la región (Foreign academics view of Paraguay and the region), organised by CADEP, Universidad Autónoma de Asunción, 18-19 November 2004 (Version in Spanish available

*Public-Private Partnerships in University Education* (2003), presented at Tercer Encuentro Europa-América Latina (3rd Europe-Latin America Meeting), Valle del Bravo, Mexico (29-31 October)

International conference on decentralisation, La Paz, Bolivia (2003) organised by AIETI (Madrid) and CEBEM (Bolivia), September.

*Decentralisation and development: perspectives for Sierra Leone* (2003) presented at British Council Diamond Jubilee Lecture, Freetown, Sierra Leone, 9 July.

*The Role of the Non-State Sector in Urban Water Supply* (2002) presented at DFID – World Bank seminar in support of the World Development Report 2003/4, Eynsham Hall, Oxford, 4-5 November.

*Can the private sector meet the water needs of the urban poor?* (2002) presented at LEAD International 9th Cohort Meeting, Guadalajara, Mexico, 24 October 2002

*La Administración Pública como carrera: la experiencia del Reino Unido* (2002) presented at seminar on ‘Governance and Transparency’, Socius 2002: Citizens and State in the 21st Century, A British Council seminar series for Latin America and the Caribbean, Buenos Aires, Argentina, 22-24 July.

*Overall evaluation of the experience of the Cartagena urban water partnership* (2002) presented at seminar of the Sustainable Cities taskforce of the Pacific Economic Cooperation Council (PECC), Santiago, Chile, 10-11 July.

*What steps are being taken in Latin America to recover credibility in politicians and political institutions?* (2002) presented at Foreign and Commonwealth Office (FCO) seminar on ‘How Latin Americans perceive their political leaders and institutions”, Whitehall, London, 4 July.

*Public administration reform in Paraguay: From privatised administration to administration for the public?* (2001) presented at the Symposium on Modern Paraguay, annual conference of the Society of Latin American Studies, The University of Birmingham, 6-8 April.

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Ibero-american Association of Municipalities (April 2001) - At invitation of the Unión Iberoamericana de Municipalistas (UIM), delivered opening lecture for the Masters programme in local governance of CEMCI (Granada, Spain)

*Public-private partnerships in urban water supply in Latin America: do they help the poor?* (2000) presented at “The State under Pressure”, The Norwegian Association for Development Research Annual Conference, Bergen, Norway, 5-6 October.

*Educational reform and decentralization in Latin America* (1998), presented at Social Policy Study Group seminar, Institute for Latin American Studies, University of London, 30 October

*Organisational structure and performance in urban water supply: the case of the Saguapac co-operative in Santa Cruz, Bolivia* (1998) presented at3rd Inter American Congress of CLAD on Reform of the State and Public Administration, Madrid, 14-17 October.

 *Where is local government going in Latin America? A comparative perspective* (1998) presented at the Annual Conference of the Society of Latin American Studies (UK), University of Liverpool, 17-19 April.

*Institutional strengthening for public-private partnerships* (1998) presented at World Bank seminar on Governance and Management, Washington DC, 24-25 February.

 *Tendencias actuales de las finanzas locales en América Latina* (1997) presented at the Second Inter-American Congress on State Reform and Public Administration, Isla Margarita, Venezuela, 15-18 October.

*Best practices and policy lessons* (1997) presented at World Bank Round Table on Decentralization, Washington DC, 17-18 April.

 *Fortaleciendo la democracia representativa local en América Latina* (1996) presented at the International Seminar “Repensando la participación social”, IULA - Cordillera - SUBDERE, Santiago de Chile, 11-12 November.

 *Hacia adónde se dirige el gobierno local en América Latina?* (1996) presented at the First Latin American Congress on Public Administration and State Reform, Rio de Janeiro, Brazil, 7-9 November.

 *The new public - private mix in urban water supply* (1996) presented at the Annual Conference of the International Association of Schools and Institutes of Administration, Durban, South Africa, 30 June - 5 July.

 *Democratisation and institutionalised corruption in Paraguay* (1994) presented at workshop on `Political Corruption in Latin America and Europe', Institute of Latin American Studies, University of London, 4-5 May.

 *Democratisation and decentralisation in Paraguay* (1993) presented at symposium on `The transition to democracy in Paraguay', at the Annual Conference of the Society of Latin American Studies, University of Manchester, 2-4 April.

 *An action-learning approach to public administration training* (1993) presented at the annual conference of the International Association of Schools and Institutes of Administration (IASIA), Toluca (Mexico), 20-24 July.

 *Perspectivas de la democratización en el Paraguay* (1989) presented at FLASCO/ Fundación Pablo Iglesias/ CDE conference on Escenarios políticos de la transición a la democracia", Asunción, 19-21 July.

 *Administración municipal: capacitación y carrera administrativa: la experiencia británica* (1988) presented at IULA-CLAD-ESAP seminar, Bogotá, Colombia, May. (Published in Democracia Local (Quito), No.22-23 (June-Sept.1988), p.15-21.

 *The West Midlands labour force in 1992: cause for concern* (1988) presented at conference on `West Midlands and 1992', Birmingham, Dec.

 *The West Midlands economic renaissance: case not proven* (1988) presented at plenary session of Development Studies Association annual conference, University of Birmingham, September.

 *Local authority action and joint approaches with the voluntary sector* (1986) presented at IULA/CEMR conference on Local authority cooperation with developing countries, 26 September (published in conference proceedings by IULA/CEMR, 1987, pp.19-22.

 *The role of local government in the promotion of economic development: an overview* (1985) presented at IULA-CLAD-LDM seminar, Santo Domingo, Dominican Republic, July. (Published in Spanish as Gobierno local y desarrollo económico (1986) IULA Informa (Quito), no.l3 (Jan-March), pp. 8-12.

 *Thatcherism, the internationalisation of capital and trade union responses* (1985) presented at UK Political Studies Association annual conference, University of Manchester, 17 April (co-author).

 *The allocation of public health resources in Sierra Leone* (1975) presented at ECA/FAO/Sierra Leone Govt. conference, Njala University College, Sierra Leone, 14 February.

**Consultancy Reports**

*El Programa Tekoporã – una visión desde afuera* (2018), Report presented to FAO and Secretaría de Acción Social, Paraguay.

Joint Evaluation of General Budget Support: Nicaragua Country Report, 1994-2004: University of Birmingham for OECD/DAC Donor Task Force, 2005 (co-author).

Which functions should be decentralised? Policy options for the Sierra Leone decentralisation process. Report for Government of Sierra Leone (2003).

Bolivia: A Country Case Study. Paris: OECD DAC Task Force on Donor Practices, 2002.

The international experience of private sector participation in basic services and physical infrastructure. Maputo: Ministério de Plano e Financas and HIID, 2000.

The New Public Management in Latin America. Geneva: UNRISD, 1999.

Major trends affecting Latin American development: Implications for the role of the Interamerican Development Bank. Oxford: Oxford Analytica, 1998 (co-author).

 Sector-wide approaches to health development: An exploratory assessment of current practice, trends and opportunities in Chile. Report prepared for WHO, Geneva, 1997 (co-author).

 An approach to good government in Latin America. Two reports prepared for the Overseas Development Administration, 1994 (co-author).

The potential contribution of local government to the improvement of delivery of social services in Venezuela: Background briefing paper for Oxford University mission for Inter-American Development Bank, 1993.

Evaluierung zum Projekt Forderung der Gemeindeentwicklung, IDM Paraguay. Bonn: Bundesministerium fur wirtschaftliche Zusammernarbeit, 1993. (co-author).

 Report on Chilean municipal financial administration. London: Overseas Development Administration, 1993 (co-author).

 Rio Group training programme for public administrators - first phase, l992; Project profile and terms of reference. Brussels, European Community, l992.

Public administration training programmes in the Rio Group countries: a report prepared for European Commission. Birmingham: Development Administration Group, 1991. (co-author)

 Paraguay: Technical cooperation proposals to enhance public sector management. Washington, D.C.: UNDP/Management Development Programme, 1990. (co-author).

 The impact of country representation on the operations of the Intermediate Technology Development Group: the example of Peru. London: Overseas Development Administration, 1989.

 Terms of reference for Management Development Programme mission to Paraguay. New York: UNDP, 1989. (Also in Spanish).

 The Reform of local government finance and administration in Paraguay. New York: UNDP/Management Development Programme, 1989.

The impact of country representation on the operations of the Intermediate Technology Development Group: the example of Peru. London: Overseas Development Administration, 1989.

 Support to a crash labour-intensive employment programme in Karamoja, Uganda. New York: UNDP, 1988. (co-author)

 The labour-intensive public works programme in Luwero, Uganda. New York: UNDP, 1988. (co-author)

 The ecological impact of the Salto Bajo hydroelectric project in Peru. London: Binnie and Partners, 1985.

 Turner's Peninsula Coconut Project, Sierra Leone: London: Commonwealth Secretariat, 1980. (co-author)

###### Non-Academic Work Experience

 1999-2000 **Paraguay**: Director of EU State Reform Project

 1990-1991 **Nepal**: Advisor to Nepal Administrative Staff College (NASC)

l978 **London**, Economic journalist for *Latin America Weekly*, specialised publication on Latin America.

 l977-78 **Peru**, Member of UNCTAD advisory team, Foreign Trade Division, Ministry of Commerce. Headed six-member research team into buying pattern of Peruvian primary product exports by transnational corporations. Adviser on reorganisation of product monitoring system of Commercial Information Office within ministry. Lectured at Ministry training school and local universities.

 l976-77 **Peru**, Economic advisor, Research and Training Division, National Planning Institute. Led research project on United States investment pattern in Peru, l966-74. Lectured on project appraisal and economic development at Institute training school.

 l973-75 **Sierra Leone**, Member of UNDP planning team in Ministry of Development and Economic Planning. Officer in charge of foreign trade and balance of payments planning and projections. Established regular monitoring of economic situation. Writing five-year National Development Plan, annual plans and setting-up semi-annual progress reporting system. Preparation of ministerial economic briefs. Special responsibility for income distribution issues within overall planning process.

 l972-73 **New York, Ethiopia, Mali**, Appointed to Cadre of Young Economists, United Nations Economic Service. Attached to Secretary-General's Office, United Nations headquarters, New York. Training at World Bank and IMF, Washington, and Harvard University Institute for International Development. Attached to Economic Commission for Africa, Addis Ababa, Ethiopia and to UNDP, Bamako, Mali.

 l97l-72 **London**, Member of Economic Planning Staff, Overseas Development Administration. Carried out study of Caribbean banana industry, impact of cartography as a form of technical assistance, cost-benefit project evaluation for Latin America and South Asia divisions.

 l969-7l **Paraguay**, Attached to Church rural development agency under British Volunteer Programme. Project identification, appraisal and submission to external funding bodies. Preparation of regional economic surveys, sample surveys and data collection. Lecturing at universities and seminaries.

**Leadership of Funded Research**

**Euromarket: Water Sector Scenarios in Europe –** led IDD involvement in this [collaborative research project](http://www2.epfl.ch/mir/page18246.html) involving nine European academic institutions (2003-2005).

[**The Role of Government in Adjusting Economies**](http://www.idd.bham.ac.uk/research/Projects/Role_of_gov/role_of_gov.htm) – headed the water sector component of this ESCOR- funded research project, carried out by the International Development Department(1994-1999)

###### Publications

###### Books

*Diccionario Histórico del Paraguay*. Asunción: Editorial Intercontinental, 2017.

 *El Gobierno local en Paraguay: un análisis comparativo a través de diez elementos*. Asunción: Investigación para el Desarrollo (ID) y Asociación de Juntas Municipales del Paraguay (AJUMPA), 2016.

*Historical Dictionary of Paraguay*. Lanham, MD: Rowman & Littlefield, 2015.

 *La Guerra Fría y el Paraguay*. Asunción: El Lector & ABC Color, 2014

 *Las Guerrillas del Alto Paraná*. Asunción: El Lector & ABC Color, 2013

 *The Paraguay Reader*. Durham, NC.: Duke University Press, 2013 (co-editor)

 *Oscar Creydt: Una biografía* (2011). Asunción: El Lector & ABC Color.

 *Managing local governance*. London: Commonwealth Secretariat (2006) (co-authored)

 *Tapping the market: the challenge of institutional reform in the urban water supply sector.* Basingstoke: Palgrave Macmillan (2003), 201p. (co-author)

 *Paraguay: an annotated bibliography*. Oxford: Clio Press, World Bibliographical Series, Vol. 84 2nd ed. (1999), 249p.

 *The transition to democracy in Paraguay* , Macmillan Latin American Series , 1997, (co-editor)

 *Local Government in Latin America*. Boulder, Col.: Lynne Rienner Publishers, 1995. 316p.

*Historical Dictionary of Paraguay*. Metuchen, New Jersey: Scarecrow Press, 1993. 685p.

*Jobs Crisis and the Multinationals: De-industrialisation in the West Midlands*. Birmingham: Trade Union Group for World Development, l984. 164p. (co-author)

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## Membership of Journal Editorial Boards

Bulletin of Latin American Research (1994-96), Regional Development Studies (UNCRD, Japan) (1997 - ), Convergencia: revista de Ciencias Sociales (Universidad Autónoma del Estado de México) (1999 - ),Revista Iberoamericana de Estudios Municipales (ICHEM, Chile) (2009 - ).

## Miscellaneous Activities

Advisor to Conflict Prevention and Peace Forum, New York

Regular writer for *Economist Intelligence Unit* (E.I.U.), *Oxford Analytica* and *IHS Markit*.

Member of Advisory Board, *Partnership for Effective Policy and Accountability* (PEPA), Senegal.

Member of Board, *Kosovo Local Government Institute* (KLGI)

External examiner, doctoral programme, Essex University (2008), Cranfield University (2007 and 2014), London School of Hygiene and Tropical Medicine (2000), WEDC, Loughborough University (2002, 2004), London School of Economics (2002, 2003)

External doctoral research supervisor, University of the West of England at Bristol (1992 -99); External doctoral research supervisor, Queen Elizabeth College, University of Oxford (2004-06).

Membership of Professional Associations: Development Studies Association (DSA) of Great Britain and Ireland, Society of Latin American Studies (SLAS) of the UK, Latin American Studies Association (LASA) of the USA, and Public Management and Policy Association (UK).

Member, Vice-chair and chairperson of the Oxfam Latin America Field Committee (1982-86); member of the United Nations Association International Service Committee (1980-85).

Member of Transparency International (UK Section)

Treasurer and member of executive committee, Cotteridge Neighbourhood Forum, Municipality of Birmingham (1997-2000)

[President, Communities against the Cuts (CUTS), Birmingham (2011-2014)](http://communitiesagainstthecuts.com/)

[Secretary, Patient Participation Group, Granton NHS Surgery, Birmingham B30 (2012- )](http://www.granton.gpsurgery.net/)

[Volunteer, B30 Food Bank (2015 - )](https://b30.foodbank.org.uk/)

| Language Skills | Speaking | Reading | Writing |
| --- | --- | --- | --- |
| Spanish | Good | Good  | Good |
| French | Fair | Good | Fair |
| Portuguese | Poor | Good  | Poor |
| German | Poor | Poor  | Poor |
| Guaraní | Poor | Poor | Poor |
| Nepali | Poor | Zero | Zero |

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