A quick overview of the latest guidance and evidence on current issues such as smoking, sexual health, health inequalities, mental health, obesity, substance abuse, women's health – in fact anything that you ask for!

If you have a topic suggestion, please email it to Rachel Posaner. Previous searches can be found at: http://bit.ly/1H6QOQk

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**NHS Employers**

Leadership and management for all doctors

Summary of the NHS Workforce Summit - NHS Employers

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**IRISS**

Delivering integrated care and support

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**Health Services Management Centre**

Clinical leadership: One Man, Two Guvnors

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**Health Foundation**

The importance of building improvement capability and capacity in clinical teams

Leading from every seat in the NHS

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**NHS Evidence**

New Evidence on Management and Leadership

Leadership

Are we there yet? Models of medical leadership and their effectiveness: an exploratory study

Information management and exchange

Making sense of evidence in management decisions: the role of research-based knowledge on innovation adoption and implementation in health care

Explaining health managers' information seeking behaviour and use

Facilitating knowledge exchange between health-care sectors, organisations and professions: a longitudinal mixed-methods study of boundary-spanning processes and their impact on health-care quality

Being a manager, becoming a professional? A case study and interview-based exploration of the use of management knowledge across communities of practice in health-care organisations

Innovation

A formative evaluation of Collaboration for Leadership in Applied Health Research and Care (CLAHRC): institutional entrepreneurship for service innovation

Networked innovation in the health sector: comparative qualitative study of the role of Collaborations for Leadership in Applied Health Research and Care in translating research into practice

A qualitative study of the knowledge-brokering role of middle-level managers in service innovation: managing the translation gap in patient safety for older persons care
Delivery of care
Bridging gaps to promote networked care between teams and groups in health delivery systems: a systematic review of non-health literature

How do they manage? A qualitative study of the realities of middle and front-line management work in health care

Other
A realistic review of clinico-managerial relationships in the NHS: 1991-2010

Managing Change and Role Enactment in the Professionalised Organisation

HMIC
Bridges, brokers and boundary spanners in collaborative networks: a systematic review.
Long, Janet C., Cunningham, Frances F., Braithwaite, Jeffrey
BMC Health Services Research 2013; 13 (158): (30 April 2013)

Managing through networks: some issues and implications for the NHS.
Ferlie, E., Pettigrew, A.

Google Scholar
Boundary Spanning Leadership Practices for Population Health

Pure plays and hybrids: acute trust management profile and capacity.

Hybrid Professionalism and Beyond: (New) Forms of Public Professionalism in Changing Organizational and Societal Contexts

Professionals as Knowledge Brokers: The Limits of Authority in Healthcare Collaboration

Converging hybrid worlds? Medicine and hospital management in Europe

Riders in the storm: the professions and healthcare governance

Boundary-Spanning Work Demands and Their Consequences for Guilt and Psychological Distress

Understanding power relationships in health care
networks

The problem of identity in hybrid managers: who are medical directors?

Boundary Spanners' Identification, Intergroup Contact, and Effective Intergroup Relations

Focusing on Collaboration Techniques

The challenges of boundary spanners in supporting inter-organizational collaboration in primary care – a qualitative study of general practitioners in a new role

Three conceptualizations of hybrid management in hospitals

We are all boundary spanners now?

Shaping strategic change: The case of the NHS in the 1980s

Books

Boundary-Spanning in Organizations: Network, Influence and Conflict
Edited by Janice Langan Fox, Cary Cooper. London: Routledge, 2013

Collaboration in public policy and practice: perspectives on boundary spanners

The new public management in action

Blogs and other news

Improving Services: Professional Responsibility for Organisational Failure (NIHR CLAHRC West Midlands News blog, Jan. 2016)

Examining hybrid nurse managers as a case of identity transition in healthcare: developing a balanced research agenda (Work, Employment and Society, Oct. 2015 – for an overview of Graeme Currie's publications on this topic see here)

Transitioning to the dark side: Evidence-based strategies for managing the critical challenges confronting new Clinician Managers (The Royal Australasian College of Medical Administrators, Oct. 2015)

Instead of more inspections and regulation, the NHS needs to adopt a 'bottom-up' improvement model
If given the chance NHS middle managers can improve elderly care (Guardian, May 2015)

Understanding hybridity in public organizations (Public Administration, May 2015)

Hybrid manager-professionals’ identity work: the maintenance and hybridization of medical professionalism in managerial contexts (Public Administration, Jan. 2015)

“Hybrid” clinician-managers are crucial to NHS improvement, says Professor Louise Fitzgerald (Said Business School, University of Oxford, Jan. 2015)

Clinician managers are being left to struggle without management support and training, research finds (BMJ Careers, Jan. 2015)

The business of making healthcare work (Core, Warwick Business School, 2014)

Using not abusing middle managers: Hybrid middle managers are knowledge brokers for service improvement (National Health Executive, Feb. 2014)

NHS needs more middle management (Warwick Business School, Nov. 2013)